



PROGRAMME

14th EIASM WORKSHOP ON THE CHALLENGES OF MANAGING THE THIRD SECTOR

June 22nd - 23rd, 2023

Co-organised and sponsored by the



EIASM Challenges of Managing the Third Sector Schedule 2023

Welcome Reception
Wednesday 21st June 6pm – 8pm.
Craig Suite, Meeting Room 1, University of Aberdeen Library

Date, Time & Location	Thursday 22nd June 2023, 9.00 am. Craig Suite, Meeting Room 1, University of Aberdeen Library			
9.00-9.15	Audrey Paterson	Marc Jegers, Noel Hyndman & Irvine Lapsley	Welcome	
9.15-10.50	Session 1:	Chair: Mariann Ligouri		
	Submitting Author	Co-authors	Title	Discussant
	ALIJA AVDUKIC	ABDULLAH MALIK AWAN DIANA ABU GHUNMI FAWAD KHALEEL	HIGHER ACCOUNTABILITY FRAMEWORK (MAQASID AL-SHARIAH) FOR THE MUSLIM CHARITIES: ASSESSING ACCOUNTABILITY PERFORMANCE OF MUSLIM CHARITIES IN THE UK	Nglaa Ahmad
	NHUNG HOANG (Paper 1)		THE WORLD BANK GROUP ACCOUNTABILITY SYSTEM: A HISTORICAL REVIEW	Penny Chaidali
	WEIR KENNETH		THE CONTESTATION AND CO-OPTION OF ACCOUNTABILITY IN MUTUAL AID NETWORKS	David Yates
10.50-11.10	Refreshment break			

11.10-12.40	Session 2		Chair: Marc Jegers	
	Submitting Author	Co-authors	Title	Discussant
	AMANDA ACINTYA	GALINA GONCHARENKO SUSAN SMITH	NGO ACCOUNTABILITY 'IN THE MAKING': UNDERSTANDING THE TRANSLATION OF AN ACCOUNTABILITY DEVICE AMID THE COVID-19 PANDEMIC	Giulia Redigola
	CONATY FRANK	GERALDINE ROBBINS	CONSIDERING PERSONAL AGENCY AND A ROLE FOR INTERNAL ADVOCACY IN EVOLVING A NON-PROFIT ORGANIZATION PERFORMANCE MANAGEMENT AND ACCOUNTABILITY MODEL: LESSONS FROM THE COVID-19 PANDEMIC	Vicky Lambert
	STEFANO AMELIO	PATRIZIA GAZZOLA PAOLO BIANCONE VALERIO BRESCIA	SUSTAINABILITY AND PERFORMANCE EVALUATION IN THIRD SECTOR PARTNERSHIPS: THE CASE OF TURIN FAST TRACK CITY	Ken Weir
12.40-13.40	Lunch break			

13.40-15.10	Session 3:	Chair: Noel Hyndman		
	Speaker	Organisation		
	Kirsten Hogg	Scottish Council for Voluntary Organizations (SCVO)	Reflections from the sector	
	Daniel Chan	PricewaterhouseCoopers (PWC)		
	Martin Tyson	Scottish Charity Regulator (OSCR)		
15.10-15.30	Refreshment break			
15.30-17.00	Session 4	Chair: Ken Weir		
	Submitting Author	Co-authors	Title	Discussant
	KAROLIS MATIKONIS	BYRON GRAHAM	PROFILING NOT-FOR-PROFIT ORGANISATIONS WITH MACHINE LEARNING: THE ROLE OF TAX, COMPENSATION, ACQUISITIONS AND OTHER CHARACTERISTICS	Stefano Amelio
	MCCONVILLE DANIELLE	CAROLYN CORDERY	REGULATORY DIALECTICS IN THE DEVELOPMENT OF CHARITY PERFORMANCE REPORTING REQUIREMENTS	Liguori Mariannunziata
	LAMBERT VICKY	WILLIAM JACKSON SIMONA SCARPARO	A SHARED APPROACH TO THIRD SECTOR REPORTING	Frank Conaty
19.00 Dinner	SOUL, 333 Union Street, Aberdeen, AB11 6BS https://www.soulaberdeen.co.uk/			

Date, Time & Location	Friday 23rd June 2023, 9.00 am. Craig Suite, Meeting Room 1, University of Aberdeen Library			
9.00- 10.30	Session 5	Chair: Audrey Paterson		
	PENNY CHAIDALI	CORDERY CAROLYN, ALPA DHANANI, AND EVANGELINA VAROUTSA	“TOO WOOLLY” OR “BUSINESS NECESSITY”? UNPACKING THE CHALLENGES OF CHARITIES’ IMPACT PRACTICE	Nhung Hoang
	DAVID YATES		CAN’T FIT, WON’T FIT? ISSUES IN SERVICE CLUB MEMBERSHIP RECRUITMENT, RETENTION, AND PUBLIC IMAGE	Anne-Marie Ward
	KNARDAL PER STÅLE	INGER JOHANNE PETTERSEN	HIERARCHY AND FLEXIBILITY AS ENABLING CONTROLS IN IDEOLOGY- AND ACTION ORIENTED THIRD SECTOR ORGANISATIONS	Nathalie Angele- Halgand
10.30- 10.50	Refreshment break			
10.50- 12.50	Session 6	Chair: Marc Jegers		
	MARIANNUNZIATA LIGUORI	NOEL HYNDMAN	FRAMING AND MEASURING TEACHING IN UNIVERSITIES: THE CASE OF THE UK	Xia Shu
	NATHALIE ANGELÉ-HALGAND	JOUMANA STEPHAN YERETZIAN MICHÈLE KOSREMELLI ASMAR	HIGHLIGHTING CONTROL PARADOXES IN PUBLIC PRIVATE PARTNERSHIPS IN FRAGILE HEALTHCARE CONTEXTS	Alija Avdukic
	ISABEL DE BRUIN CARDOSO	MARCO MEYER AND MUEL KAPTEIN	EXPLORING THE DARK SIDE OF NGO MISSION, MORALS, AND PEOPLE: RELATING THE NGO HALO EFFECT TO NGO UNETHICAL BEHAVIOR	Jim Haslam

	XIA SHU	STEWART SMYTH; JIM HASLAM	RE-THINKING POST PROJECT EVALUATION OF BRITISH PUBLIC-PRIVATE PARTNERSHIPS (PPPS): TOWARDS A DIALOGIC APPROACH	Danielle McConville
12.50-14.00	Lunch break			

14.00-16.00	Session 7	Chair: Jim Haslam		
	GIULIA REDIGOLO	GIACOMO BOESSO; FABRIZIO CERBIONI; A MENINI	DOES A BUSINESS-LIKE APPROACH SHAPE PHILANTHROPY? AN ANALYSIS OF “EX-ANTE” AND “EX-POST” PERCEPTIONS	Karolis Matikonis
	WARD ANNE MARIE	JOHN FORKER BARRY REILLY	GENDER NORMS AND WOMEN ON BOARDS IN CREDIT UNIONS: INSIGHTS FROM STRATEGIC ACTION FIELD THEORY	Marc Jegers
	NGLAA AHMAD	SHAMIMA HAQUE MUHAMMAD AZIZUL ISLAM	A METAPHORICAL ANALYSIS OF MODERN SLAVERY DISCLOSURES: A STUDY OF GLOBAL RETAILERS’ COTTON SUPPLY CHAIN	Isabel De Bruin Cardoso
	NHUNG HOANG (Paper 2)		UPWARD OR DOWNWARD, OR TRANSVERSE? SUSTAINABILITY PRACTICES AND THE RELATIONSHIP BETWEEN DONORS AND FOUNDER	Knardal Per Stale
16.00-16.30	Workshop Close	Marc Jegers, Audrey Paterson, Noel Hyndman & Irvine Lapsley Announcement of venue for the next conference.		